# LEADING THE FIELD



PLANT HEALTH CARE PLC (AIM: PHC) COMPANY OVERVIEW – MARCH 2021

#### PHC investor presentation March 2021

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# **EXECUTIVE SUMMARY**

#### **COST-EFFECTIVE PRODUCTS FOR SUSTAINABLE AGRICULTURE:**

- Agriculture is changing move to sustainability
- Global demand for biological solutions growing at >16% pa
- PHC's technology both highly cost-effective and sustainable

#### **EXISTING COMMERCIAL BUSINESS:**

- Proven products, grower ROI typically 6 14x
- Revenue poised to accelerate; profitable and cash generative

Est. 30m2x sales growth 202070% GMCASHHectares Market accessUS & Brazil in-market salesHarpin αβ in 2020GENERATIVE

# NEXT GENERATION TECHNOLOGY: PRETEC – 'VACCINES FOR PLANTS':

- Lower cost, higher potency, greater stability and ease of use
- Outstanding benefits to growers; potentially disruptive platform technology; >\$20M invested since 2012
- Targeting markets with \$5bn value; first launch planned for H2 2021

PLANT HEALTH CARE – AT AN INFLECTION POINT







# PLANT HEALTH CARE – ACCELERATING GROWTH

#### SUCCESSFULLY RAISED \$9.8M<sup>1</sup>

• Over-subscribed by new investors; better balance in shareholder register

#### TO BE INVESTED IN: ROLL-OUT OF PRETEC PRODUCTS: 'VACCINES FOR PLANTS'

- Launching Saori<sup>™</sup> in Brazil H2 2021
- USA launches planned for 2022/23
- Rich pipeline of blockbuster products: Opportunity to accelerate

#### **ENTRY INTO EUROPE:**

- Largest market for sustainable agriculture
- Extend Commercial business across Europe
- Bring PREtec products to the European market

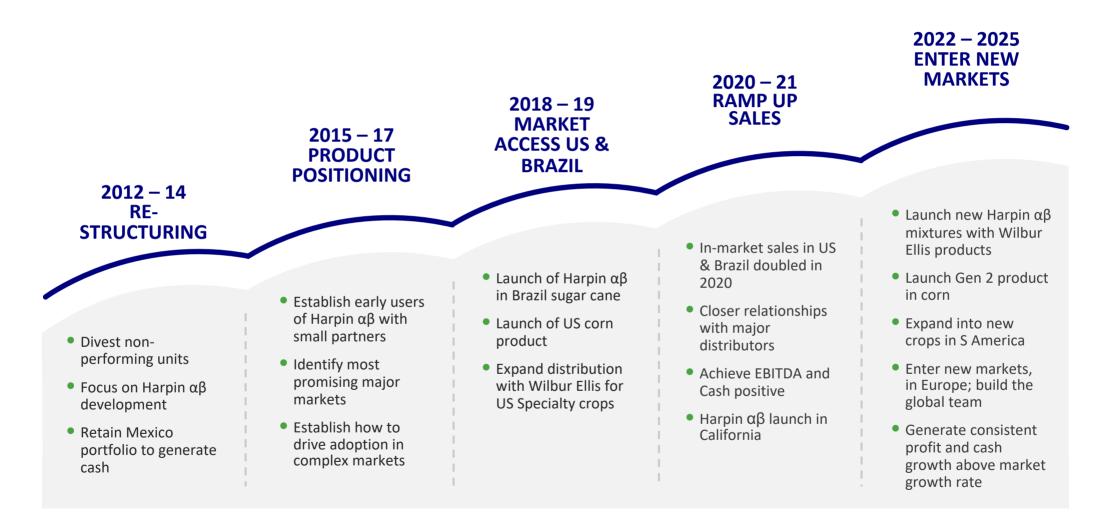
#### **STRENGTHEN BALANCE SHEET**



#### INVESTMENT TO SUPPORT GROWTH INTO \$5BN OPPORTUNITIES



## TIME-LINES: COMMERCIAL BUSINESS



#### **PROFITABLE COMMERCIAL BUSINESS POISED TO ACCELERATE**



# COMMERCIAL BUSINESS: STRONG HARPIN $\alpha\beta$ GROWTH IN CORE MARKETS

#### 1. SUGARCANE IN BRAZIL: IN-MARKET SALES GREW ≈3X IN 2020

- Outstanding product benefits: Yield increase >23%; ROI >14x
- \$15m sales opportunity <sup>1</sup>, through Coplacana, strong distributor
- Adoption now gaining traction; market share approaching 1% in Sao Paulo state
- Factoring in place

#### Driven by increasing product adoption

SALES/CUSTOMERS	#CUSTOMERS	
7.92	195	2019
17.06	≈250	2020

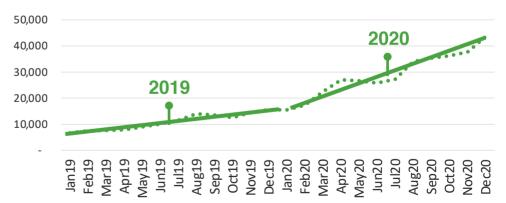
#### **Brazil Sugarcane**



"H2COPLA is all technology. When I use it, I know that I will have great results. I am so in love it and I can't live without it anymore. It came to stay. The results are incredible. "

Alvargo Amgarten Sugar Cane and Soybean Producer Cosmopolis / Sao Paulo, Brazil

#### Coplacana Sales Hectares LTM 2019 - 20



#### **PRODUCT ADOPTION ACCELERATING IN VERY LARGE MARKETS**



# COMMERCIAL BUSINESS: STRONG HARPIN $\alpha\beta$ Growth in Core markets

# 2. US CORN: IN-MARKET SALES GREW 1.8x IN 2020

- Stronger, taller corn; yield +3 5% at \$3 cost per acre
- \$5m sales opportunity, through #2 US distributor <sup>1</sup>
- Closer relationship on demand creation; optimise inventory

# **3. SPECIALITY CROPS: USA – SALES EX PHC 2X VS 2019**

- \$10m pa opportunity through Wilbur Ellis, \$3.4bn distributor <sup>2</sup>
- Driving product adoption in many crops
- 2021 launch in California
- New product mixtures for launch in 2021 22
- Expand into East Coast markets

#### Acres treated with Harpin $\alpha\beta$ in US corn 2019-2020



US corn field in which the plants on the left were treated only with the standard treatments, while the plants on the right were also treated with Harpin  $\alpha\beta$ .

#### PRODUCT ADOPTION ACCELERATING IN VERY LARGE MARKETS

- 1. Based on 92 million acres of US corn, 5% market share would equate to \$5M in potential sales at \$1 per acre ex PHC
- 2. Based on 1% share of the \$1 billion West Coast specialty crop protection market, would equate to PHC revenue of \$10m

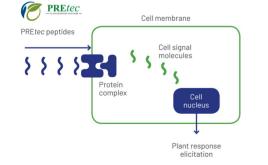


# PRE*TEC* - CUMULATIVE INVESTMENT >\$20M SINCE 2012: POISED FOR FIRST LAUNCH PLANNED IN H2 2021

#### WHAT IS PRE*TEC*?

#### PLANT RESPONSE ELICITOR TECHNOLOGY

- Derived from naturally occurring proteins that 'switch on' natural defence and growth systems
- Significant advancement from Harpin αβ: highly potent, stable, cheap to make
- Pipeline of differentiated PRE*tec* products



#### "VACCINES FOR PLANTS"

- Treated plants resist disease, drought, stress, nematodes
- Results in greater crop yield and quality
- Excellent ESG credentials: Low toxicity, no residues <sup>1</sup>
- Compatible with mainstream agricultural practices
- Fast track registration: cheaper and quicker to market



#### WHAT ARE THE BENEFITS TO GROWERS?

### EXAMPLE: BRAZIL SOYBEANS, SAORI<sup>™</sup> 2021 LAUNCH:

- Simple, safe application to seeds; early evidence of vigour and disease control
- Yield improvement, worth approx. \$85/ha (>\$2.5bn nationwide)<sup>2</sup>
- ROI potential >6x from yield alone
- Less need to apply chemical fungicides

#### Brazil Field Trials, Saori 2021





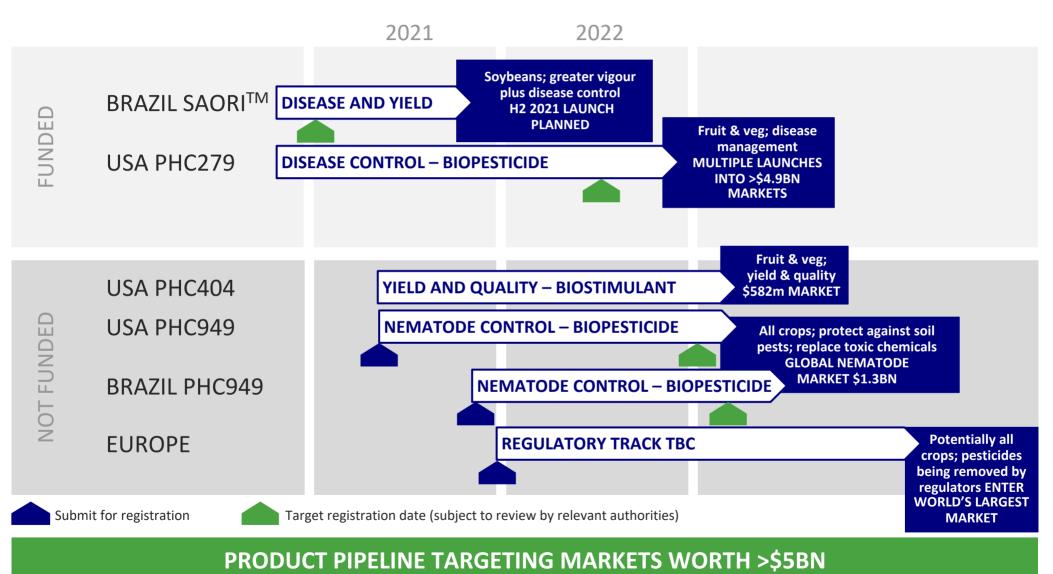
Conventional treatment

With Saori seed treatment, soy plants are healthier & more vigorous, promising greater yield

#### SUSTAINABLE AND COST-EFFECTIVE PRODUCTS

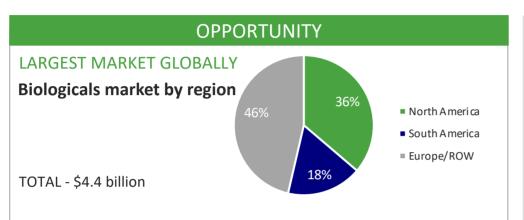
- 1. Exempt from US Environmental Protection Agency (EPA) requirement to establish residue tolerances.
- 2. Figure results from multiplying \$85/Ha by the 38.6m hectares of soybeans planted in Brazil in 2021

# MULTIPLE PRODUCTS FROM THE PRETEC PIPELINE

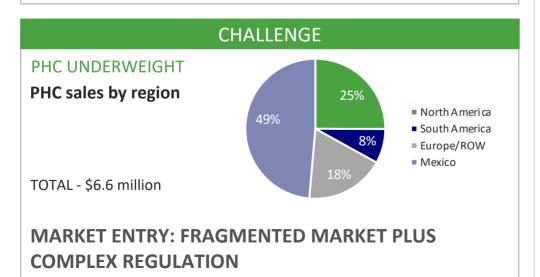




# MARKET ENTRY INTO EUROPE



#### MAJOR FOCUS ON SUSTAINABLE AGRICULTURE CREATES OPPORTUNITIES



#### HIGHLY FRAGMENTED SECTOR OFFERS ROUTES TO GROWTH:

- >100 small companies; most with revenues <\$10m
- Many with markets, customers and technologies complementary to PHC
- PHC's market access in Americas attractive to EU companies

#### WITH

#### **SMALLER COMPANIES:**

 Alliances, JVs, accretive M&A

#### Examples:

 EU-based companies; often privately owned and profitable

#### WITH

# LARGER PARTNERS & DISTRIBUTORS:

 Licences, Joint Development Agreements

#### Examples:

• Wilbur Ellis JDA for specialty crops US

# **MILESTONES 2021 - 22**

#### COMMERCIAL

- Deliver continued product adoption in three core markets
- Sign up a major new distributor in Europe
- Deliver revenue growth above sector average of 16+%
- Consistent profit and cash generation

ppoint distributor for Sao

PRETEC

- Appoint distributor for Saori in Brazil and launch Q3 2021
- Submit PHC949 to EPA in 2021
- Achieve PHC279 registration in USA H2 2022
- Progress JDA with Wilbur Ellis®
- Pursue further JDAs for PREtec
- Commence PREtec
   development in Europe

GROUP

- Appoint toll manufacturer for PHC279
- Strengthen peptide IP and formulation development
- Drive towards Group cash positive

#### **ACCELERATING GROWTH**

# APPENDICES

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# FY 2020 TRADING STATEMENT – HIGHLIGHTS <sup>1</sup>

### REVENUE

### up 3% YoY

(10% in constant currency) to \$6.6m

- In-market inventory reduced by >\$1m by on-ground sales growth
- Significant Covid-19 impact in some markets in H2

### CASH BURN FURTHER REDUCED TO \$2.7m (\$4.8m in 2019)

# CASH AND EQUIVALENTS AT 31 DECEMBER OF \$4.1m

GROSS MARGIN 56% (56% in 2019)

CASH OPERATING EXPENSES
\$7.1m
(\$7.4m in 2019)

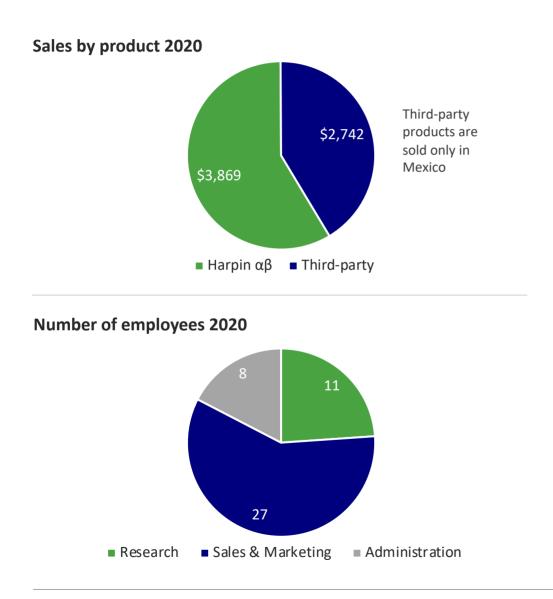
COMMERCIAL BUSINESS ACHIEVED EBITDA AND CASH POSITIVE

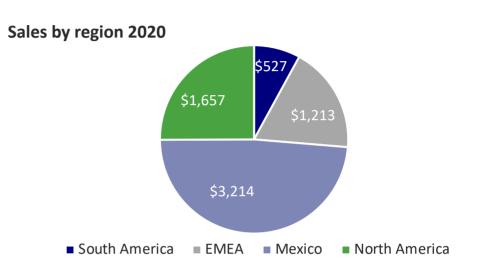
#### STRONG CASH PERFORMANCE – PROGRESS TO CASH POSITIVE





# PLANT HEALTH CARE KEY DATA AT A GLANCE <sup>1</sup> (IN THOUSANDS)







## PHC LEADERSHIP TEAM



DR CHRIS RICHARDS Chief Executive Officer

- Joined PHC in 2012 as Non-Executive Chairman, assuming the role of CEO in 2017
- Over 35 years of management experience
- Previously employed at Syngenta in various senior roles and Arysta LifeScience where he was CEO and Non-Executive Chairman



JEFF HOVEY Chief Financial Officer

- Joined in Sept 2013
- Drove re-structuring and cost reduction in 2014
- >25 years financial management experience
- CPA; IFRS and GAAP experience
- Held numerous senior financial and accounting roles in private and publicly listed retail, life sciences and technology companies



DR ZHONGMIN WEI Chief Science Officer, VP of R&D

- Joined in 2007
- Drives R&D and product
   manufacturing development
- Globally recognised for discovery of Harpin αβ technology as a Post-Doctoral Associate at Cornell
- Winner of Green Presidential Award in 2001
- Led development of Harpin αβ products since 1992
- >25 years developing the synthesis of proteins and peptides
- Inventor on 60+ issued & pending patents



**JEFF TWEEDY** Chief Operations Officer

- Joined Oct 2017; appointed COO in 2018
- Leads all Commercial activities and PREtec launches
- >28 years experience in sales and business development in US and internationally
- Held senior commercial North America and Global roles in Syngenta, Arysta LifeScience, Horizon Ag



#### MARK TURNER

Director, Technology Licensing

- Joined Feb 2018
- Leads product development, regulatory and licensing
- >20 years experience with strategic alliances and licensing
- Held senior roles at Bayer Crop Science, University of North Carolina, developing and managing global licensing in and out
- Juris Doctor degree and admitted to practice in North Carolina